

# State Emergency Management Committee Strategic Directions Framework 2020-2025 Tasmanian Disaster Resilience Strategy

Priorities and action tracking  
Version 1.0 March 2021



# 1. Introduction

This document tracks Tasmanian Government priorities and actions that implement the [State Emergency Management Committee's \(SEMC\) Strategic Directions Framework](#), and the [Tasmanian Disaster Resilience Strategy 2020-2025](#) as of February 2021. The Strategy provides a vision of a more disaster resilient Tasmania and paths towards that vision. The Framework outlines how the SEMC identifies and pursues priorities to pursue the Strategy through:

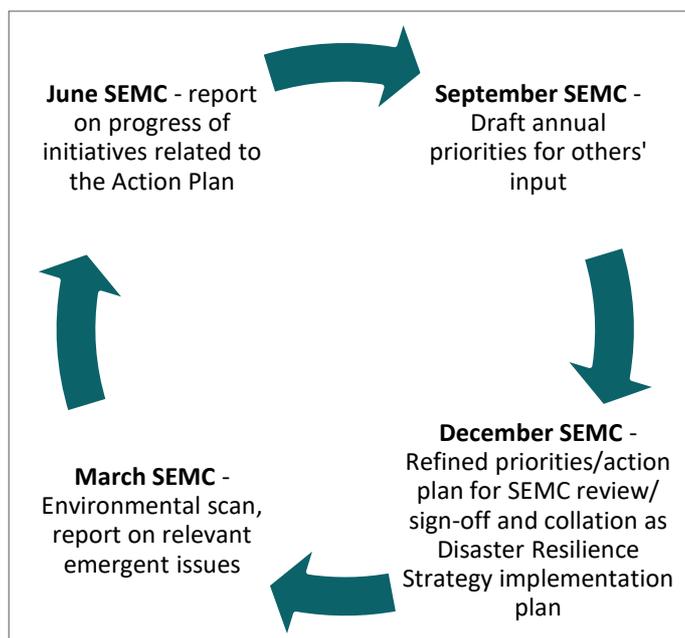
1. Inclusive **governance structures** to ensure cohesive actions and best use of available resources. The SEMC's sub-committees developed the draft priorities, with input sought from other stakeholders;
2. Directing available resources to where they have the greatest community benefit through **prioritisation, plans and project oversight** that this document tracks;
3. **Monitoring, evaluation and learning** mechanisms to inform continuous

improvements. This document is one of these mechanisms. Other mechanisms are currently under development. An annual Disaster Resilience Monitoring and Evaluation Framework is under development to track progress towards the vision of a more disaster resilient Tasmania the Strategy provides at the end of the financial year. This will inform the annual State Preparedness Statement in September.

Revised SEMC supporting governance structures were implemented in 2020/21, with sub-committees identifying initial priorities to instigate an annual planning cycle on behalf of the SEMC. This annual planning cycle allows for an emergent and flexible approach to planning that can leverage off ongoing learnings and be flexible in the face of emerging demands. The intention is that this document will be updated annually as the SEMC's priorities develop through advice provided by its sub-committees.

Due to the COVID-19 pandemic, priorities and recommended actions have been conservative in 2020-2021. However, they do identify key focus areas. Some priorities are specific initiatives to be pursued over the next 1-2 years. Some are being implemented within existing resourcing, while others seek grant or other resourcing to progress. In some cases, identified priorities recognise already planned initiatives that align with the Strategy. Other priorities scope specific issues of concern to collaboratively explore across government and with others external to government with a view to developing specific initiatives in future.

The intention is that the SEMC Secretariat will keep this tracking document up to date on behalf of the SEMC with input from the SEMC sub-committees.



## 2. Strategic directions

### Understanding disaster risk

Strategies	Tasmanian Government Strategic Directions	Prioritised/ Actions underway/ planned	Current status	Lead agency	SEMC SC	NDRRF links
1.1 Improve the quality, scope, usefulness and accessibility of risk and hazard information and analysis.	<ol style="list-style-type: none"> <li>Continue to fill priority data and knowledge gaps.</li> <li>Improve prioritisation measures for risks and vulnerabilities across all hazards.</li> <li>Continue to improve integrated access to natural disaster information.</li> </ol>	<ul style="list-style-type: none"> <li>2021 Tasmanian State Disaster Risk Assessment joint SES/ UTas initiative negotiated and project plan developed, NDRRGF funded</li> </ul>	Commenced February 2021		Risk SC	IA, IB, IF, IG
		<ul style="list-style-type: none"> <li>Knowledge building on Green/Blue/Grey infrastructure for Disaster Risk Reduction</li> </ul>	Planned for 2021	SES EMU		
		<ul style="list-style-type: none"> <li>Exploration of Tasmanian Emergency Risk Assessment Guidelines implementation</li> </ul>	2021	SES EMU		
		<ul style="list-style-type: none"> <li>COP/TheLIST ongoing enhancements</li> </ul>	Ongoing	DPIPWE		
		<ul style="list-style-type: none"> <li>Unharmful decision support pilot</li> </ul>	Underway	DSG		
		<ul style="list-style-type: none"> <li>Flood mapping, local flood mitigation projects</li> </ul>	Underway	SES FPU, local councils		
		<ul style="list-style-type: none"> <li>Evaluation of social and biophysical effects of innovative bushfire risk reduction strategies (NDRRGF funded)</li> </ul>	Commenced	City of Hobart /UTAS		
		<ul style="list-style-type: none"> <li>Assessment of Mount Wellington debris flow risk reduction and mitigation strategies (NDRRGF)</li> </ul>	Commenced	DSG MRT		
		<ul style="list-style-type: none"> <li>Earthquake Risk and Mitigation Assessment (NDRRGF funded)</li> </ul>	Planned for 2021	DSG MRT		
<ul style="list-style-type: none"> <li>UTAS Natural Hazards Climate Atlas for Tasmania (NDRRGF funded)</li> </ul>	Funded	(UTAS) SES EMU				

I.2 Enable and encourage Tasmanians to access and use risk and hazard information and support.	<ol style="list-style-type: none"> <li>1. Improve the accessibility of risk data and analysis for non-specialists and their diverse needs.</li> <li>2. Link local risk information to practical guidance on how to manage risk and prepare.</li> <li>3. Promote risk awareness in ways that suit individual, community and group diverse needs.</li> </ol>	<ul style="list-style-type: none"> <li>• Australian Fire Danger Rating System (ADFRS) Pilot – NDRRGP funding obtained</li> </ul>	Project to start 2021	TFS/ DPAC	Comm SC	IA, 2C, 2D
		<ul style="list-style-type: none"> <li>• TasALERT renewal – NDRRGP funded</li> </ul>	Commenced	DPAC		
		<ul style="list-style-type: none"> <li>• (Risk Ready)</li> </ul>	Stage I Completed	DPAC		
		<ul style="list-style-type: none"> <li>• Flood warning classification level review and flood warning awareness project</li> </ul>				
		<ul style="list-style-type: none"> <li>• NDRRGP funded UTAS The ISLAND Resilience Initiative: tailored education to improve bushfire-related health outcomes for older Tasmanians</li> </ul>	Funded	(UTAS)		
I.3 Enable inclusive community capacity building programs across all hazards to suit local and individual needs.	Facilitate inclusive policies and programs based on community engagement, awareness and local or individual needs to ensure broad understanding of disaster risks and risk management across all hazards.	<ul style="list-style-type: none"> <li>• Facilitate inclusive policies and programs to support for rural and remote communities</li> <li>• Facilitate inclusive policies and programs people with barriers to accessing disaster risk reduction/ preparedness information through enhanced dissemination of existing resources (resources shared but specific initiatives TBD)</li> <li>• Tasmanian Government participation in Targeted Action Plan for Emergency Management under the new National Disability Strategy</li> </ul>	Specific initiatives TBD	(Lead agency responsibility spread amongst Hazard Management Authorities)  DPAC (OSEM)	Comm SC	IA, 2C, 2D
I.4 Encourage all parties to reduce their risks and vulnerabilities based on sound evidence and clear priorities.	1. Ensure decision-makers have access to relevant risk information to inform decision making.	Promote Business Tasmania and other existing resources through exploiting synergies with other service areas. – Business Tasmania resources now being shared via TFS Community programs	Underway	DSG	Comm SC	1E, 3F
	2. Support councils to manage local risks through local plans, operations and policies.	Regional planners' support for local councils' risk assessments and emergency management plans, Council projects supported by NDRRGP	Underway	SES	Risk SC	

## Working together

Strategies	Tasmanian Government Strategic Directions	Actions underway/ planned	Current status	Lead agency	SEMC SC	NDRRF links
2.1 Ensure there are agreed shared roles and responsibilities across all sectors.	1. Clarify and communicate responsibilities for individuals, landowners, businesses and other organisations to reduce risks and be prepared for disasters.	Promotion of existing resources using available channels (combine with 1.3, 1.4) On hold due to COVID19	On hold	DPAC PIU/ SES EMU	Comm SC	Outcome 1.1
	2. Clarify responsibilities for slow onset disasters.	Under consideration		DPAC OSEM	Risk SC	
2.2 Facilitate and support collaborative cross-sector networks and governance structures.	1. Renew and maintain effective committees and other collaborative networks across sectors and levels of government to facilitate continual improvement.	1. New SEMC sub-committee being established, with some associated working groups eg Volunteers	1.Underway	DoJ/ DPAC	All/ EM Sector SC	4F, 3A
	2. Encourage private/public partnerships for community disaster resilience benefits.	2. <i>(No current actions)</i>	<i>(No current actions)</i>		Comm SC	
2.3 Tasmanian, Australian and local Governments collaborate to facilitate national, state and local disaster resilience continual improvement.	1. Contribute to local, national and international strategic directions and initiatives.	Tasmanian government ongoing involvement in ANZEMC / ANZCTC and related national bodies; Sub-committee consideration of 2020 Royal Commission recommendations cross-agency implications.	Ongoing  Underway	DPFEM/ DPAC	EM Sector SC  All	2E, 4A
	2. Support local councils in managing risks, disaster preparation and recovery.	Regional planners support for local government risk management and emergency planning	Underway	SES EMU	Risk SC / Recovery	
	3. Enable continuous improvement mechanisms and reporting on disaster resilience actions and outcomes.	Project reviewing options for monitoring and evaluation to support learning and continuous improvement	Underway	SES EMU/ SEMC Secr.	Risk SC	
2.4 Encourage risk reduction investment, insurance uptake	1. Ensure project governance and oversight across funding pools enables clear outcome realisation and the best use of resources.	SEMC sub-committee prioritisation and annual planning structures established	Underway	SES EMU	SEMC Secretariat	

and other means to reduce risk exposure and maximise broad benefits.	2. Continue to encourage uptake of insurance.	Implementation of Insurance project	On hold	DPAC	Comm SC	
	3. Continue to consider disaster risks in major investment decisions.	Liaise with TCCO to explore options to encourage consideration of disaster risk with climate change in major government decisions	Underway	DPAC TCCO / SES EMU	Risk SC	2B

## Reducing disaster risk

Strategies	Tasmanian Government Strategic Directions	Actions underway/ planned/ prioritised	Current status	Lead agency	SEMC SC	NDRRF links
3.1 Address vulnerabilities through land use planning schemes, building and other regulations and natural resource management plans	1. Develop strategic policy on managing vulnerabilities through EM experts, planners and others collaboration.	SES observer status with State Planning Policy Interdepartmental Committee	Facilitated	SES EMU	Risk SC	4F, 2F, 2B
	2. Include risk considerations in land use and natural resource management plans, policies, strategies, and use and development controls when developed or reviewed.	Timeframes dependent on State Planning Policy development	Ongoing	DoJ	Risk SC	
3.2 Enhance collaboration to manage vulnerabilities relating to critical infrastructure and services (CI&S).	1. Further define Tasmania's vital services and assets.	Discussion paper/ briefing note to refine and scope issues; explored during COVID response	On hold	Currently under review (CI&S service providers)	Risk SC	4F, 2F, 2B
	2. Collaborate to address vulnerabilities and local participation in national initiatives.	Representative participation by key CI&S providers in relevant governance arrangements - Inclusion on CI Group nominees on Risk and EM Sector sub-committees as observers. Further opportunities to be explored.	Ongoing			
	3. Support CI&S providers to enhance their physical and organisational resilience.	Tasmanian Government participation in amendments to national <i>Security of Critical Infrastructure Act 2018</i>	Underway	DPAC OSEM		
	4. Continue to develop Tasmania's health services resilience.	Refer to Department of Health EM planning	Ongoing	DoH		

<p>3.3 Encourage all parties to manage disaster risk within normal operations and leverage other benefits where possible.</p>	<p>Support and encourage all organisations and individuals to:</p> <ul style="list-style-type: none"> <li>- include disaster risk management in their normal activities;</li> <li>- develop and maintain contingency and continuity plans; and</li> <li>- leverage everyday benefits where possible.</li> </ul>	<p>(Combined with 1.3 and 1.4 and 4.1)</p>	<p>See 1.3 and 1.4</p>	<p>Dispersed</p>	<p>Comm SC</p>	<p>3F</p>
<p>3.4 Prioritise risk prevention, preparedness, and recovery for assets of significant community value.</p>	<p>Prioritise risk reduction and preparedness for:</p> <ul style="list-style-type: none"> <li>- key state or community economic and social assets;</li> <li>- crowded places;</li> <li>- educational institutions; and</li> <li>- irreplaceable State natural and cultural heritage assets.</li> </ul>	<p>Tasmanian State Disaster Risk Assessment, Risk Treatment Plan and local risk assessments/ treatment plans, ongoing hazard specific risk mitigation strategies</p>	<p>Single hazard and local risk reduction ongoing</p>	<p>SES</p>	<p>Risk SC (MEMCs REMCs)</p>	<p>2B, 3F</p>

## Prepared for disasters

Strategies	Tasmanian Government Strategic Directions	Actions underway/ planned	Current status	Lead agency	SEMC SC	NDRRF
4.1 Tasmanians have access to practical guidance. All levels of government and others support and encourage them to prepare for disasters.	1.Ensure consistency and clarity of preparedness information and support.	TasALERT renewal	Underway	DPAC PIU	Comm SC	3F
	2.Facilitate the uptake of preparedness information and support.	See 1.3 and 1.4		(dispersed amongst HMAs)		
	3. Recognise, encourage and promote excellent risk management/ preparedness actions.	Support Resilience Australia Awards	Ongoing annually	SES EMU		
4.2 Regularly update and improve EM plans and other arrangements based on lessons learned and other evidence.	1.Continue to review and improve Tasmania's EM plans, information mechanisms and other arrangements. 2. Use lessons learned from events and exercises, ongoing risk assessments and other evidence and evaluation to inform improvements.	Review of SEMP/ MEMP templates, ongoing rolling review of plans, enhanced tracking through Disaster Resilience Monitoring and Evaluation Framework State Emergency Preparedness Statement in September.	Underway	SES EMU tracking	EM Sector SC	ID Integrate plausible future scenarios
		Preparedness actions for future COVID outbreaks	Ongoing	HMAs	All	N/A
		(Lesson management capability development budget submission)	Under development	SES EMU		N/A
		Consider and implement the recommendations of the 2020 Royal Commission into National Natural Disasters	Underway	DPAC (tracking)	All	N/A
4.3 Pursue measures to ensure EM personnel (paid and volunteer) are valued,	1.Continue to develop emergency management sector capabilities in line with the Australian Disaster Preparedness Framework.	Capability assessment against Australian Disaster Preparedness Framework	Scoped, planned	SES EMU		
	2.Develop lessons management capabilities.	(Lesson management capability budget submission)	2021	SES EMU		

supported and developed.	3.Enhance inter-operability arrangements	1. Extended TFS AIIMS training for government and other relevant staff and volunteers	Underway	TFS		
	4.Further enable and recognise volunteer contributions.	2. TasEMT stage 2, TEMA and related information sessions and workshops	Underway	SES EMU		
		3. EM sector volunteer working group to be re-established to investigate relevant issues and concerns	Underway	DPFEM	EM Sector SC	N/A
4.4 Continually improve relief and recovery arrangements to enable quick escalation, community leadership and long-term resilience.	<p>1.Continually improve Tasmania’s recovery arrangements to learn from experiences and enhance community outcomes.</p> <p>2.Improve collaboration and coordination across sectors.</p> <p>3.Collaborate to strengthen community capacity for locally-led recovery.</p>	<ul style="list-style-type: none"> <li>• Support COVID-19 recovery, including COVID Control Centre recovery functions, regional coordination and engagement and implementation of the Premier’s Economic and Social Recovery Advisory Council recommendations.</li> <li>• Revision of state recovery arrangements (including State Recovery Plan) with consideration to learnings from recent / current events</li> <li>• Consider and implement the recommendations of the Royal Commission into National Natural Disasters</li> <li>• Review and consider opportunities to improve coordination with Recovery Partners from a whole-of-government perspective</li> <li>• Explore opportunities to support local governments to strengthen local recovery capabilities</li> </ul>	Underway	DPAC OSEM	Recovery SC	N/A

## Acronyms and Abbreviations

ANZEMC / ANZCTC	Australia New Zealand Emergency Management Committee/ Counter Terrorism Committee
CI&S	Critical Infrastructure and Services
Comm SC	Community Resilience and Capacity SEMC sub-committee
DoH	Department of Health
DoJ	Department of Justice
DPAC	Department of Premier and Cabinet
DPAC OSEM	DPAC's Office of Security and Emergency Management
DPAC PIU	DPAC Public Information Unit
DPAC TCCO	DPAC Tasmanian Climate Change Office
DPFEM	Department of Police Fire and Emergency Management
DPIPWE	Department of Primary Industries, Water and the Environment
DSG	Department of State Growth
DSG MRT	DSG Mineral Resources Tasmania
EM	Emergency Management
EM Sector SC	Emergency Management Sector Capability SEMC sub-committee
HMA	Hazard Management Authority, defined in the Tasmanian Emergency Management Arrangements
NDRRG	Natural Disaster Risk Reduction Grants Program
Risk SC	Informed risk Management SEMC sub-committee
Recovery SC	Recovery Working Group/ State Recovery Committee (SEMC sub-committee)
REMCs/ MEMCs	Regional/ Municipal Emergency Management Committees
SEMC	State Emergency Management Committee
SES	State Emergency Service
SES EMU	SES Emergency Management Unit
SES FPU	SES Flood Policy Unit
TFS	Tasmania Fire Service